

PHELPS
Breaking New Ground

*Building on
a Half Century
of Healthcare*

Phelps Memorial Hospital Center Timeline → 1955 – 2005

The first emergency patient was treated at Phelps. **1955**
Opening Day – The first inpatient admitted. **1956**
The School of Practical Nursing opened. **1958**



Expansion of the south wing. **1961**
Increased the size of the Emergency Dept. **1964**
The Intensive Care Unit opened.



Pulmonary function lab opened. **1965**
Tappan Zee Mental Health Clinic merged with Phelps and the first total hip replacement in Westchester County by George Burak, MD.



Groundbreaking for the West Wing Addition. **1972**
The community contributed \$2 million towards the project.



The West Wing opened. **1974**
The 19-bed Inpatient Psychiatric Unit opened. **1975**
The new Intensive Care Unit opened. **1977**



1982 The first arthroscopy of a knee.
1983 The Hospice Program was established.
Ambulatory Surgery Unit opened.



1986 The Emergency Training Center was established.
1987 The Robin's Nest Child Care Center opened.
1988 A cell saver was used in the OR for the first time.



1990 Laser was added to General Surgery.
1991 4-Center Birthing Suites were completely renovated.
1992 The first total shoulder replacement.
1993 Phelps became The Mount Sinai Medical Center's first & only clinical affiliate in Westchester County.



1996 Phelps became Memorial Sloan-Kettering Cancer Center's exclusive location in Westchester County.
1997 Phelps became a member of the HealthStar Network. (later named StellarisHealth)



2001 Phelps built the first free-standing decontamination unit in Westchester County.
2002 Phelps dedicated the Thomas E. & Alice M. Hales Endoscopy Unit. The Pappas Surgical Pavilion was dedicated.
2003 The Arnold Salop, MD Critical Care Unit opened with twelve private rooms.

2005 Kendal on Hudson, a continuing care retirement community, opened on Phelps Campus.
2005 Phelps launched the largest expansion project in the Hospital's history: a 30-private room Emergency Department, a 100,000-square-foot medical services building, and a 750-space garage.



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Phelps – By the Community and For the Community

This was a milestone year. Phelps proudly marked a half century of healthcare service to the community and began the largest construction project in our Hospital’s history. To memorialize this moment in our history, we welcomed hundreds of our neighbors to the hospital campus on October 2nd for our 50th Anniversary Fair. The festivities began with a groundbreaking ceremony presided over by Congresswoman Nita Lowey, which officially commemorated the realization of our plans for expansion. It was a perfect autumn day, and the Hospital’s grounds were magically transformed with basketball courts, inflatable rides, tents, games, and carnival fare – amusements for kids of all ages.



C. Edward Midgley and Keith F. Safian

In July, The New York Times reported that Phelps was the only hospital in Westchester to rank in the top 10 percent nationally on five measures for treating heart attack. The report reminded us that we consistently offer excellent, high quality care, even before the construction of our New Emergency Department.

The outstanding quality of care that all of our patients receive is attributed to the skill and expertise of our physicians, technicians, dedicated nurses, and the other wonderful staff who care for Phelps patients 24 hours a day. In addition, Phelps continues to invest significant resources in technological advances to promote quality and patient safety. In 2005 over \$1 million was invested in a Powerscribe Radiology Voice Transcription System and a Picture Archiving Communication System (PACS), which provide checks and double checks in the transmission, reading, and reporting of X-Rays and CT Scans. Other leading-edge technology for better care at Phelps includes ChartMaxx (digital medical records), PYXIS (computerized medication dispensing), Vocera (voice activated instant communication), and wireless infusion pumps.

Our financial stability has enabled consistent investment in these types of technological advances. In a survey of 3,308 hospitals, Cleverly & Associates recognized Phelps as a Community Value Index (CVI) Top 100 hospital. CVI is an overall measure of a hospital’s financial strength and performance concerning cost and charges. The best (top 100) hospitals achieve a strong financial position, are efficient providers, and have reasonable charges for services.

Quality attracts quality, which explains Phelps’ history of quality partnerships such as Memorial Sloan-Kettering Cancer Center and Mount Sinai Health. In 2005, our Kendal partnership came to fruition as the first residents arrived. We are delighted with the associations that are developing between Phelps and the Kendal on Hudson community.

This year, we officially became an affiliated member of the NewYork-Presbyterian Healthcare System. With this partnership, Phelps is linked with some of the finest hospitals and medical schools in the country, and we are able to participate in innovative quality and patient safety programs for which the NYP Healthcare System has a national reputation. It also gives Phelps access to NewYork-Presbyterian

“The only hospital in Westchester to rank in the top 10 percent nationally on five measures for treating heart attack”

Hospital’s specialty services and clinical advances as well as the program development expertise within their system, which will help us establish new services and enhance established ones.

In response to an application for assistance in the construction of our new Emergency Department, Congresswoman Nita Lowey secured Phelps a \$450,000 grant – the largest federal grant we have ever received. In September, the Hospital was awarded an \$800,000 challenge grant from the prestigious Kresge Foundation. These grants, coupled with overwhelming community support made 2005 the strongest fundraising year in the Hospital’s history. Gifts totaled \$4,936,376, which is 13 percent more than the record set in 2004.

The community’s desire to have a fine community hospital inspired support for the construction of Phelps Memorial Hospital fifty years ago. Today, your support continues to ensure that all members of our community will have access to extraordinary healthcare close to home.

C. Edward Midgley

C. Edward Midgley, *Chairman*
Board of Directors

Keith F. Safian

Keith F. Safian, *FACHE*
President & CEO



Congresswoman Nita Lowey (pictured center), who secured a \$450,000 grant for Phelps’ new Emergency Department, joined the Phelps “Groundbreaking Team” on October 2 (l-r): Jeff Meade, Bard Bunaes, Hsin Chao, MD; Congresswoman Nita Lowey, C. Edward Midgley; Frank and Lisina Hoch; Connie and John Curran; Keith Safian, and (rear) Emil Nigro, MD.

Master Plan Update

Construction of Master Plan Phase II began in the fall, with an official groundbreaking ceremony on October 2nd. The initial site work was for the 100,000-square-foot medical services building and the newly approved 750-space parking garage, which are expected to be completed by the Spring of 2007. Construction of the new Emergency Department and south wing expansion will begin in the Spring of 2006 and should take a little over two years to complete.

The Kresge Challenge

The Kresge Foundation of Troy, Michigan awarded an \$800,000 challenge grant to Phelps in September 2005. The challenge called on Phelps to raise an additional \$2,813,729 toward the Capital Campaign for the construction of the Hospital’s New Emergency Department by December 31, 2006. As of the printing of this Annual Report, more than \$1.6 million has been raised, leaving \$1.2 million to be raised by the end of 2006. The Kresge Foundation seeks to strengthen the fundraising capacity of charitable organizations such as Phelps, and Kresge grants are extremely competitive and prestigious. Receiving a challenge grant during Phelps’ 50th Anniversary year seems particularly timely, since a challenge grant of the same amount fifty years ago was instrumental in founding the Hospital.

Emergency Recognition

Emil Nigro, MD, Director, Phelps Department of Emergency Medicine, was named 2005 “Physician of Excellence” by the Westchester Regional EMS Council. The honor reflects the extraordinary relationship that Phelps has with the EMS community. Each year, the Emergency Training Center provides approximately 1,000 Emergency Life Support training sessions for more than 500 first responders.



Jeff Meade (left) and Emil Nigro, MD



Jeff Meade (right) during a decontamination drill

In May, Jeff Meade, Director of the Emergency Training Center, was a guest speaker at the OSHA 2005 Emergency Preparedness and Worker Safety Conference at The University of Findlay in Ohio, where he described the development of Phelps’ Hazardous Materials Program and Decontamination Center. Jeff’s Ohio presentation was so well received, it led to an invitation from the Washington, D.C. OSHA office that oversees hospital decontamination issues. Consequently, Jeff spoke at a joint JCAHO/OSHA conference in Washington where he engaged an audience of 800. OSHA has praised Phelps for being “ahead of the curve” in establishing a decontamination capability and for the Haz-Mat training that Phelps has done.

- Allergy
- Audiology
- Behavioral Health
- Biologics
- Bone Densitometry
- Breast Center
- Cardiac Rehabilitation
- Cardiovascular Lab
- Cardiovascular Risk Assessment
- Counseling
- Decontamination Facility
- Dermatology
- Diabetes & Metabolism
- Ear, Nose, & Throat
- Education
- Emergency Medicine
- Emergency Training Center
- Endoscopy
- Family Practice
- Gastroenterology
- General Surgery
- Geriatrics
- Hearing
- Hematology
- Hospice
- Infectious Diseases
- Internal Medicine
- Intravenous Infusion
- Joint Replacement
- Laparoscopic Surgery
- Macular Degeneration
- Mammography
- Memorial Sloan-Kettering
- Memory Loss
- Midwifery
- Nephrology
- Neurology
- Obstetrics
- Oncology
- Occupational Therapy
- Ophthalmology
- Orthopedics
- Pain Management
- Pediatrics
- Pediatric Diabetes
- Pediatric Endocrinology
- Pediatric Gastroenterology
- Physical Therapy
- Plastic Surgery
- Podiatry
- Poison Education
- Psychiatry
- Pulmonology
- Pulmonary Rehabilitation
- Radiology
- Rheumatology
- Sleep Disorders
- Speech
- Spine Surgery
- Sports Medicine
- Substance Abuse
- Swallowing Disorders
- Terrorism Preparedness
- Thoracic Surgery
- Urology
- Vascular Surgery
- Voice Disorders
- Wound Healing



C. Ranjan Nath, MD with patient

An Integrated Approach to Diabetes Care

To its wide range of services, Phelps added the Diabetes and Metabolism Center, which provides a valuable consultative service to physicians in our community and their patients in a convenient setting where sub-specialists who need to be involved in managing the care of complex cases will be available. C. Ranjan Nath, MD, a noted expert in the field of diabetes and hyperlipidemia, is medical director of the Center.

PHELPS – The Only “full-service” hospital in Westchester



The Heritage Medical Group

A donation of space in Phelps’ Professional Office Building from the Heritage Medical Group has provided greatly needed room for patient services during Phelps’ expansion and renovation. Special Thanks to (from left) Drs. Satish Kapoor, Albert Sheehy, Marco Zarlengo for their generous support of Phelps’ Building on a Half Century of Healthcare Campaign.



Stephen and Janet Byelick (left) with Martha and Sean Dugan

Nursing Programs

Raising financial support to recruit, train, and educate the next generation of Phelps nurses remains a top priority in the face of a nursing shortage across the nation. In 2005, Phelps' *Nursing Promise* scholarship program, which was established by the Dugan family of Sleepy Hollow and has been supported by several other donors, provided stipends for six Phelps employees enrolled in college nursing

degree programs. These stipends are in addition to the tuition reimbursement Phelps offers employees. Contributions to the *Nursing Promise* scholarship program totaled over \$18,000 in 2005.

Along with the *Nursing Promise* scholarship program, Phelps' *Health Care Careers Pathways* Program included programming for high school students to orient them to health care careers and provide internship and training opportunities. The Byelick family of Tarrytown, the Rotary of the Tarrytowns, and Bayer Healthcare Corporation supported Phelps' outreach to high school students through a summer camp, career fair, and internships during the year.

We thank all those who have helped to grow these programs.

Below left, Karen McMahon, **Phelps 2005 "Nurse of Distinction"** - The award is given annually to the nurse who best exemplifies excellence in nursing care. At right, Lucy Cioffiro Engelhardt, RN Vice President, Nursing Services



Unsung Heroes

Many patients write notes of thanks to our nurses. Maz Hogan of Dobbs Ferry went one step further – she submitted a "First Person" story to *The Journal News* in which she describes nurses as *unsung heroes*. "Nurses deserve our appreciation, admiration," Ms. Hogan wrote, and she went on to tell about the wonderful care she received from Phelps nurses during 42 days she spent at the hospital: "I was introduced to a wonderful group of staff nurses who dealt with my needs, cares and concerns. My questions were answered in a kind and informative manner. It didn't matter if I had a question at 10 AM, 4:30 PM, or 3 AM. The nurses quickly and professionally assisted me with a smile and a sense of humor. I never felt like a number or a body in a bed. The staff spent time with me, answered the bell with a smile, and made me feel worthwhile."

"I never felt like a number or a body in a bed. The staff spent time with me, answered the bell with a smile, and made me feel worthwhile."

Maz Hogan



Cay Delaney, RN, left and Lucy Cioffiro Engelhardt, RN Vice President, Nursing Services

"Nursing is not a job – it's a life."

Cay Delaney

Pascale Van Nouhuys, Phelps Volunteer, transporting a patient



New York Times Honor

In November, nurse Catherine "Cay" Delaney was recipient of *The New York Times* "Tribute to Nurses" award. Cay has had a varied and exciting life, from serving as a US Army Air Corps flight nurse to raising six daughters. She began working at Phelps in the 1960s; first on a medical/surgical floor, then 15 years on the Intensive Care Unit, followed by the Emergency Department, where she still works on a per-diem basis. She has inspired not only her Phelps colleagues to be and do their best – her own daughter, Beth Hogan, R.N, helped to nominate Cay for the prestigious Tribute to Nurses Award. Cay humbly accepted the honor. For her, she said, "Nursing is not a job – it's a life."



Hospitality Services representatives, left to right, Maria Vasco, Carolina Dorado and Jean Blackman with Rich Schmidt, Director of Food & Nutrition Services

Hospitality

To further enhance patient care, the Nursing and Food & Nutrition Services Departments launched a "Hospitality Services" program in August, and it was an instant success. One of five "Hospitality Services Representatives" visits and assists patients twenty times throughout the day, enabling nurses to dedicate their time solely to nursing tasks. The Hospitality Service Reps provide patients with beverages, meals, and bed-side activities, they chat with patients, and do whatever they can to make their stay as comfortable and pleasant as possible. Patients are delighted to receive so much extra attention.

All in the Family

For many families, the journey of life begins and ends at the same place: the hospital. For Marilyn Maniscalco who was born at the same hospital where she now works, Phelps is that place and more.

A Nurse Manager in Phelps’ Orthopedic and Rehabilitation Inpatient Unit - or 2 Center, in Phelps lingo - Marilyn was working the afternoon of August 5th, 2004 when she learned her father, Alfred Santucci, had suffered a sudden heart attack. Sadly, Mr. Santucci did not survive, and by the time he was brought to Phelps’ Emergency Department, “Twenty relatives were already waiting for him at Phelps.”



Lorie Rinaldi (left) and Marilyn Maniscalco

Michelangelo Rinaldi was a Phelps Hospice patient when he passed away on January 24th, 2005. In lieu of flowers, friends were asked to send memorial contributions to Phelps, again to help build the New Emergency Department.

Phelps’ New Emergency Department may be a construction project of bricks and mortar, but with such meaningful support from families like the loved ones of Alfred Santucci and Michelangelo Rinaldi, it surely will be a labor of love for the entire community.

One of the reasons several family members were on hand so quickly was because they were at Phelps visiting another patient - the father-in-law of Marilyn’s sister. As the family was planning Mr. Santucci’s funeral service, Marilyn thought about the need for more space in the Emergency Department for family members to gather when waiting on their loved ones. Marilyn, whose five siblings also were born at Phelps, suggested that contributions in her father’s memory be made to help build Phelps’ New Emergency Department, which will feature four special Family Waiting Areas.

Meanwhile, Marilyn’s sister, Lorie Rinaldi, began spending time at Phelps visiting her father-in-law as well. For years, Alfred Santucci and Michelangelo Rinaldi attended family occasions together - from their children’s wedding to their grandchildren’s birthdays - and now they both were facing the end of their lives, together. Alfred, a stone mason, an avid gardener, a deep-sea fisherman; Michelangelo, a horticulturalist, a veteran, a card player. Both longtime Ossining residents with deep Italian roots, both fans of bocce, both “happiest being with family.” Between them, forty-one grandchildren.

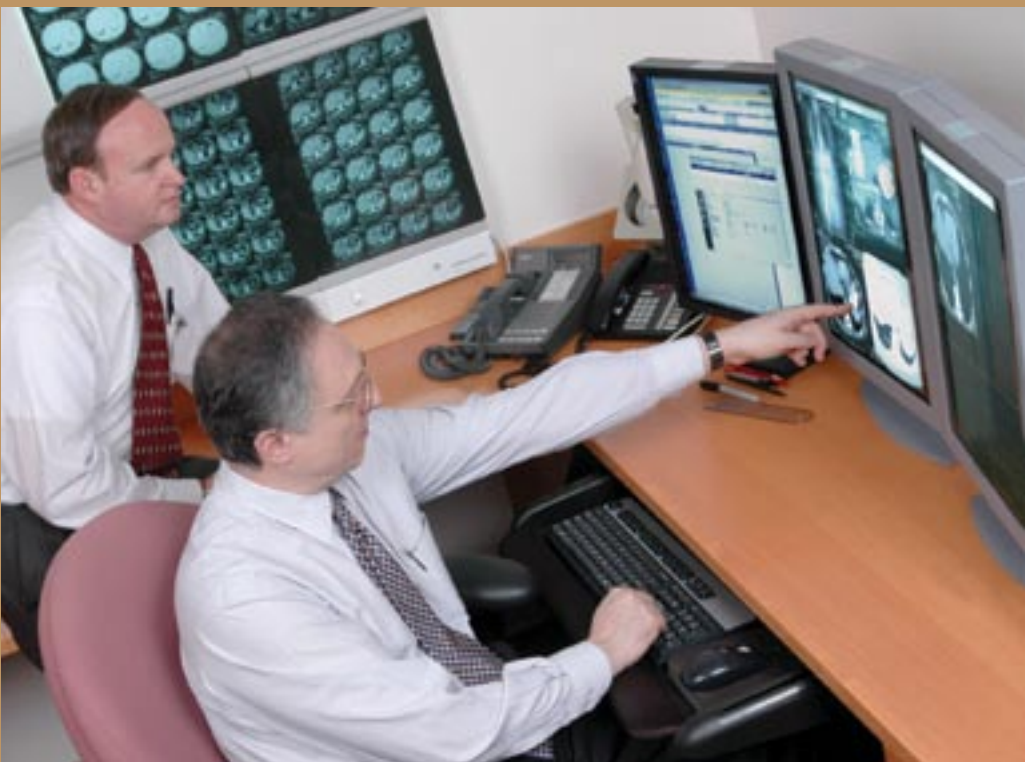
Technology for Better Patient Care

Phelps invests significant resources in technological advances to promote quality and patient safety. In 2005 over \$1 million was invested in a Picture Archiving Communication System (PACS) and PowerScribe Radiology Voice Transcription.

PACS enables images such as X-rays and CT scans to be stored electronically and viewed from multiple computer locations by several clinicians at the same time, enabling more discussion and collaboration for the benefit of the patient.

PowerScribe is a new speech recognition dictating system by Dictaphone, which is integrated with PACS. PowerScribe lets radiologists dictate reports while viewing images and eliminates the need for transcriptionists.

A new communication system, Vocera, is a hands-free, voice-activated device that is reminiscent of the communicator badges used on “Star Trek.” Far from science fiction fantasy, this tool enables nurses to communicate instantaneously with doctors, other nurses, admitting staff, or housekeepers without having to get to a telephone. Easier, quicker communication means nurses can spend more time with patients and deliver more effective, efficient care.



Michael Glennon (left) with Joseph Fakhry MD, viewing a PACS monitor



Fuji Medical Division donated three new laser imaging cameras to Phelps’ Radiology Department. The cameras produce films from digital X-ray systems and the new PACS system. Fuji also contributed \$50,000 to Phelps’ Building on A Half Century of Healthcare Campaign for a New Emergency Department through the subsidiary, Fuji Photo Film, U.S.A., Inc.

Another new initiative, Lift Smart, helps staff lift and move patients who require assistance. Just one caregiver is able to help a patient from bed to wheelchair, operating table to stretcher, or similar transfers that take place during a patient’s day. The goal of “Lift Smart” is patient and staff safety. The patient is secure, and the caregivers do not have to worry about straining their backs or finding other staff to lift a heavy patient.

Stacy Knapp, RN, using “Lift Smart” to move her patient

“The Gentleman” Who “Could Relate to Kings or the Common Man”

By the time Dr. and Mrs. Mario Dolan had arrived in Irvington in 1957, their lives together and individually already were the stuff of family lore. Mario’s childhood as one of nine children among a large Irish immigrant population in Argentina informed his young adult years as a medical student at the University of Buenos Aires, a conscripted soldier in the Argentina Cavalry, and Captain of the San Isidro Club rugby team. Judy’s life alternated between close-knit family gatherings at Lindy Lake and her work teaching student nurses at Jersey City Medical Center. Their courtship, during which Mario retreated to a Jesuit monastery pondering his proposal to his future bride, was followed by a return to Argentina during the early years of their marriage and eventually nine children of their own.



Dr. Mario Dolan, top left, with his family

And so in the words of their son, Martin, that they found themselves at Irvington’s Abbott House - then a world center for the study of rheumatic heart disease in children - was a sign that “luck intervened in a twist of fate.” Soon, many “locals, mainly Irishmen, got together and encouraged Mario to open a practice in Irvington.” 131 Main Street was the base for Dr. Dolan’s practice for twenty-two years, followed by 116 Main Street. Housing renovations remained an on-going part of the Dolan family’s life.

Dr. Dolan was known and loved throughout the community; he was nicknamed “The Gentleman” by nurses working with him at Phelps.

Dr. Dolan also enjoyed writing - and not just prescriptions. During the 1970s, Dr. Dolan’s poetry-writing was especially prolific, as this was a period of great personal loss for him with the death of his parents and two of his brothers as well as sadness over political turmoil in his beloved Argentina.

But these years also provided Dr. Dolan with great satisfaction in serving his patients and seeing all nine of his children earn college degrees, including five master’s degrees. During his retirement, Dr. Dolan became a devoted counselor to alcoholics and “worked past his 80th birthday as a counselor in clinics in Spanish Harlem, utilizing his language skills and his knowledge of rehabilitation.”

In 2002, the year of his 50th wedding anniversary to Judy, Mario Dolan succumbed to his battle with cancer. Many family members and friends joined in remembering Dr. Dolan by making gifts to Phelps and Phelps Hospice in Dr. Dolan’s memory. When Phelps’ New Emergency Department opens in 2008, a fitting tribute to Dr. Dolan’s passion for learning and teaching will be the Medical Library/Resource Room named in his memory.

- Back Pain Treatment
- Artificial Disc Replacement
- Be Kind to Your Body
- Buy a New Bed:
- Advice from a Physiatrist
- Bereavement Support Groups
- Better Breathers’ Club
- COPD - a Healthy Steps Plan
- Better Breathers’ Club
- Diaphragmatic Breathing
- Better Breathers’ Club
- Liquid Oxygen
- Better Breathers’ Club
- Respiratory Medications
- Better Breathers’ Club
- Singing and Proper Breathing
- Biologics for Rheumatoid Arthritis & other Inflammatory Diseases
- Blood Pressure Screenings
- Colon Cancer Awareness Display
- Corporate Health
- Defensive Driving
- Disaster Preparedness
- Elderlaw
- Planning for Your Future
- Flu shots
- Goce su vida, Planifique su futuro:
- Opciones anticonceptivos
- Healthcare Careers for Students
- Health Fairs
- Hearing Screenings
- Hypnosis for Weight Loss
- Incontinence Information
- Is it hot in here – or is it me?
- Treating Menopause in 2005
- Mental Imagery Methods from
- Religious Traditions for Relaxation and Holistic Healing
- Maintaining Your Autonomy
- Advance Directives
- Meals on Wheels
- Mother’s Day ~ Father’s Day
- Remembrance – a Hospice
- Bereavement celebration for families
- Poison Education
- Prostate Screenings
- Reflux Disease: The Effect of
- Silent Reflux on Your Throat & Voice
- Senior Privilege
- Skin Cancer Screenings
- Sinus Screenings
- Snoring Screenings
- Sound Advice: – Getting the
- Most from Your Hearing Aids
- Stop Smoking Using Hypnosis
- Summer Camp for Students
- Swallowing Problems:
- What Can Be Done?
- Swallowing Screenings
- Terrorism Preparedness Education
- Vein Screenings
- Vial of Life
- Voice Problem Screening
- Walks for Breast Cancer,
- Diabetes, Heart Disease,
- Lung Cancer

The Community Connection

More than 33,000 individuals benefited from free educational programs and screenings at the Hospital as well as at schools, corporations, and health fairs in the surrounding communities and throughout New York State. In 2005, there was a national focus on the level of charity care that non-profit hospitals provide. As always, Phelps responded to the needs of our community by providing \$9,823,000 worth of community service and probono care.

Volunteers at the Hospital gave 44,000 hours of service, and Hospice volunteers gave 1,000 hours.



Free blood pressure screening at the Phelps 50th Anniversary Fair

Free education and health screenings for the community



Hospital Volunteers gave 44,000 hours of service in various capacities throughout the Hospital.

A discharged patient being transported to the lobby by Marguerite Klein, Phelps Volunteer.

Phelps Financial Summary

Years Ended December 31, 2005, 2004 and 2003

	2005	2004	2003
Unrestricted revenue and other support:			
Net patient service revenue	\$123,987,000	\$119,488,000	\$103,302,000
Other revenue	5,477,000	5,327,000	4,440,000
Total revenue and other support	129,464,000	124,815,000	107,742,000
Expenses:			
Salaries and employee benefits	76,423,000	75,651,000	67,988,000
Supplies and expenses	39,753,000	33,050,000	29,168,000
Depreciation	5,370,000	5,023,000	4,780,000
Interest	282,000	251,000	276,000
Provision for bad debts	4,598,000	3,803,000	2,614,000
Total expenses	126,426,000	117,778,000	104,826,000
Income from operations	3,038,000	7,037,000	2,916,000
Nonoperating gains:	2,637,000	1,385,000	1,249,000
Excess of revenues over expenses:			
“The Bottom Line”	5,675,000	8,422,000	4,165,000

Making a House a Home

A month after settling in Sleepy Hollow in October 1975, Eva-Marie Dahling was already a volunteer at Phelps Memorial Hospital. Thirty years of service to Phelps have led to an intimate knowledge of the Hospital and its staff. In addition to planning numerous memorable events, Eva-Marie has done everything from making coffee to providing comfort and companionship to sick patients and grieving families. Of the tens of thousands of hours Eva-Marie has donated to Phelps, she says simply “if your life is good, you need to give something back.” Her family agrees. Husband Gunter and their son have also volunteered at the Hospital.

A familiar sight to Phelps visitors is The James House, a Victorian Gothic stone mansion perched over the Hudson River. The Nineteenth-century summer retreat is now home to Phelps Hospice and a favorite special event locale, maintained under Eva-Marie’s watchful eye. Anyone who has hosted an event at the historic home in recent years has come to appreciate and rely on Eva-Marie’s knowledge of and love for the property. It was her artistic flair and attention to detail that ensured each flower was arranged just so, and that everything was in place for the beautiful October 2005 50th Anniversary Brunch held at The James House.

Over the past thirty years, Eva-Marie has served as chairman of a number of Phelps Auxiliary committees and projects, including The James House, the Phelps Fair, the Cherry Door, hospital tours, the Emergency Department, CARE, and Special Services. From 1986 to 1997, the Buick Golf Classic flourished under Eva-Marie’s leadership. In 2003, she was honored with the Community Service Award at the Phelps Annual Champagne Ball.

When asked about her relationship with Phelps, Eva-Marie replied “I have gained, I have learned, and I would do it all over again.” And Phelps wouldn’t have it any other way.

“I have gained, I have learned, and I would do it all over again.”

Eva-Marie Dahling



Eva-Marie Dahling



A Joint Message from the Campaign Cabinet Chair and the Vice President for Strategy & Development

We are delighted to report that 2005 was the strongest fund raising year ever for Phelps. Gifts totaled \$4,936,376, which is 13% more than the previous record set last year. The total includes all new funds raised for annual, capital, and specific purposes. The increase reflects the gathering momentum of Phelps' *Building on a Half Century of Healthcare* Campaign.

In September, Phelps received notification that the prestigious Kresge Foundation approved a Challenge Grant of \$800,000 toward construction of Phelps' New Emergency Department. The Challenge Grant will be awarded to Phelps if we raise the balance of \$1.2 million by December 31, 2006." As you may have read in the local news last December, an anonymous donor presented Phelps with our first-ever \$1 million donation check, closing out our most successful year with the largest single donation in Phelps' history.



Bard A. Bunaes and Barbara S. Allar

Our success is made possible by so many supporters, including the donors and volunteers highlighted in this report. Phelps staff members at all levels – from the Medical Staff to the Administration to the Hospital Staff to the Development Team – are instrumental to our efforts. We thank each and every member of the Phelps family who has helped to raise the bar for philanthropy.

Sincerely,

Bard A. Bunaes
Chair, Campaign Cabinet

Barbara S. Allar
Vice President, Strategy & Development

The Campaign has developed its second phase of volunteer leadership, and we would like to thank our Sub-Committee Chairs: Sean Dugan, Pacesetter Gifts Chair (gifts of \$100,000 or greater), Andy Merryman, Major Gifts Chair (gifts of \$10,000-\$99,000), Katherine Mackie, Prospect Review Chair, and Teresa Clarke and Jojo Matibag, Phelps Employee Campaign Co-Chairs.

We continued to strengthen and enhance the Annual Fund by making it an integral part of the *Building on a Half Century of Healthcare* Campaign. More than \$725,000 in contributions were made to the Phelps Annual Fund in 2005. The Annual Fund supports ongoing capital and program expenses which directly increase, enhance and improve services to Phelps patients and community members.

Campaign Kick-off

More than 130 supporters attended the President's Reception and Capital Campaign Kick-off at Tappan Hill on May 3, 2005. We are very grateful to the Phelps Board and the Campaign Cabinet for their leadership support and the many hours of personal time they have devoted to the *Building on a Half Century of Healthcare* Campaign and Phelps Memorial Hospital Center.



left to right: Keith Safian, Lisina and Frank Hoch, Marcene Hedayati and Nasrollah Khosrowshahi



Earle and Barbara Ellefsen

Vision Parties

Over 100 community members learned about Phelps' Campaign through four Vision Parties in 2005, which helped raise more than \$250,000 in new contributions to Phelps. We extend our deepest appreciation to our 2005 Vision Party hosts - Carol and Peter Zegarelli, D.D.S., Barbara and Earle Ellefsen, Sandy and Dick Parrino, MD, and Martha and Sean Dugan - and to all the supporters who attended a Vision Party during the year.

Golf Classic

The 2nd Annual Phelps Golf Classic was held at Sleepy Hollow Country Club in May and was a sell-out once again. We are rather proud that the Golf Classic grossed \$165,000, an increase of \$25,220 over 2004.

We thank Ellen and Bill Melvin, Golf Classic Committee Chairs, for their creative leadership and determination in creating this event. We gratefully acknowledge the hard work of the entire Golf Committee, all of whom contributed to an outstanding golf event!



Bill and Ellen Melvin



Congresswoman Nita Lowey

Groundbreaking Reception

On Sunday, October 2, 2005 more than 100 guests joined the Board of Directors for a brunch at The James House. The event celebrated the groundbreaking for the new Emergency Department, Medical Services Building, and a parking garage. At noon, our guests were joined by community residents for the groundbreaking ceremony. Congresswoman Nita Lowey was the keynote speaker. The groundbreaking was followed by the Phelps 50th Anniversary Fair, a celebration for the community.



Mary Louise Bunaes,
Clorissa Gioscia and
Laurie Billings with
Campaign Chairman
Bard Bunaes



Adora and Floyd Byfield, MD



Ed and Laura Midgley

Champagne Ball

More than 360 guests attended the 19th Annual Champagne Ball on Saturday, November 5th at the Brae Burn Country Club. The Ball set record revenues, grossing \$347,385, an 8% increase over 2004. Special thanks to our Ball Co-chairs Laurie and Gary Billings, Mary Louise and Bard Bunaes, and Clorissa and Michael Gioscia, MD, and the entire Champagne Ball Committee for their tireless efforts to organize an exceptional evening.

For the second year, we were fortunate to have Jon Scott of Fox News as our celebrity auctioneer for our live auction, which was a huge success! Special thanks to our honorees, Salvatore J. Carrera and Elio Joseph Ippolito, MD. *Thank you for allowing us to honor you and for your support, which made the ball such a success!*



Roger Kubarych, Merideth
Dolan and Janet Wynn



Phelps' "Junior Ball
Committee" in the making!



Amy Stewart, Tom and Alice Hales,
and Jim and Barbara Casey



Bob Rizzi, Barbara McGrath, Linda English
and Anne Rizzi



Salvatore J. Carrera, Andrew Spano
and Elio Joseph Ippolito, MD

A Merger for the Ages

No history of Phelps Memorial Hospital Center would be complete without recognition of the late Honorable Morrie Slifkin and his wife, Ros. Judge Slifkin performed the legal work that merged Tarrytown and Ossining Hospitals into Phelps and was on Phelps' Board of Directors during its formative years. Judge Slifkin was renowned not only as a jurist but, equally important, as a community activist and philanthropist. Five years after his death at the age of 89, Morrie Slifkin's legacy lives on, and it is not uncommon for people who meet Ros Slifkin - undoubtedly wearing one of her many hats, literally - to tell her how she and her late husband had changed their lives for the better, personally and professionally.

Ros and Morrie's sixty-five year marriage produced two daughters and two grandchildren as well as countless contributions to the community. Along with Phelps, the Slifkins helped establish the Elizabeth Mascia Child Care Center in Tarrytown. "Ros was here for the Center early on and continues to be one of its strongest advocates. Personally, I cherish her friendship," says the Mascia Center's Treasurer, Jane Dubin.

Colorful is a word often used to describe Ros, whose home features many mementos from artist friends. Ros herself taught art at Marymount College and, with an extensive antique dress collection, has organized fashion shows to benefit non-profit organizations including Phelps.

Ros is known as much for her dedication to her late husband as for her own accomplishments. In a 2000 letter to Ros, a Phelps Hospice staff member wrote: "All of us have fond and wonderful memories both of Morrie and of your constant and devoted attention to him."

In appreciation for the care he received during his time on Phelps Hospice, Judge Slifkin established a Charitable Remainder Trust to benefit the program in the future. Planned gifts such as trusts and bequests help strengthen the endowments of the Hospice program and of Phelps.

Morrie and Ros Slifkin - giving to the hospital from the beginning and for perpetuity. That's what we call being part of the Phelps family.



Ros Slifkin



Ways to Support the Hospital

Active support from members of the community is vital to the Hospital's ability to provide the very best health care programs and services. There are a number of ways in which support may be given:

Donations. The easiest way to support Phelps is to make a contribution in any amount, at any time, for general support or in support of a special hospital project, program, or purchase.

Memorials. Contributions in memory of a friend or loved one.

Honorary Gifts. Contributions to commemorate a special occasion such as anniversaries and birthdays or to honor an individual or organization.

Wills & Bequests. A will is the most commonly used means to make long-term charitable gifts of cash, securities, real estate, or personal property. A bequest is a gift of funds or property granted in a will. The hospital can also be named as beneficiary of an IRA or other retirement-related funds.

Securities. Stocks, bonds, mutual funds, or other securities are among the most advantageous ways of making a contribution. Donors may secure significant tax benefits.

Real Estate. Gifts may include personal or recreational residences, commercial buildings, undeveloped property, or fractional interests in any of these.

Gifts of Insurance. Fully paid life insurance policies can qualify as tax-deductible for the donor at their entire replacement value if the hospital serves as owner and beneficiary. If Phelps is named owner and beneficiary of a new policy, proceeds are not subject to estate taxes, and premiums may be deductible for tax purposes.

Lifetime Trusts. Donations via trusts allow donors to make significant on-going contributions to the Hospital and can trigger major tax benefits for donors while assuring them an ample return from the assets placed in trust.

For further information, please contact the Development Office at (914) 366-3107. Thank you for considering Phelps and our patients as a focus for your generosity.



An American Tradition

The United States has a longstanding tradition of community philanthropy supporting their community hospitals. That kind of philanthropic commitment continues right here with the Hudson River communities that use the medical services of Phelps Memorial Hospital Center.

What is the value of philanthropy to hospitals?

- Enables the hospital to finance and embark on innovative new programs
- Provides the equity for large capital equipment and projects
- Represents close interactions between our community and the hospital through the personal involvement of many citizens
- A critical source of capital financing

Your continued philanthropic support of Phelps Memorial Hospital Center ensures that we are ready to meet your next healthcare need.



Capital Campaign for the New Emergency Department

While we would prefer to print and publicly thank each and every individual that made a gift to the 2005 Annual Fund, space unfortunately does not allow for this. Listed in this Annual Report are the names of individuals, businesses and foundations that have contributed a minimum gift of \$500 to Phelps during the year of 2005.

Building on a Half Century of Healthcare

Gifts of \$1,000,000 +

Anonymous

Gifts of \$500,000 - \$999,999

Anonymous
Mr. and Mrs. Frank W. Hoch
Dr. Satish C. Kapoor and Dr. Urmil Kapoor
Kresge Foundation
The Phelps Memorial Hospital Auxiliary

Gifts of \$250,000 - \$499,999

Mr. and Mrs. Earle R. Ellefsen
Mr. and Mrs. Thomas E. Hales
Health Resources and Services Administration
(from a Federal grant secured by
Rep. Nita Lowey)
Dr. and Mrs. Nasrollah Khosrowshahi
& Family
Dr. and Mrs. Marco D. Zarlengo

Gifts of \$150,000 - \$249,999

Mrs. Therese Crandall
The Senate of the State of New York (from a
State grant secured by Senator Nick Spano)
Dr. Albert F. Sheehy
Mr. David Swope

Gifts of \$100,000 - \$149,999

Mr. and Mrs. Pablito A. Almira



Ned and Faith Khosrowshahi

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Anonymous
Mr. and Mrs. Bard Bunaes
Mrs. Shelby C. Davis
Mr. and Mrs. Sean F. X. Dugan
Dr. James C. McGroddy and Dr. Sheree Wen
New York State Assembly
Mr. David Rockefeller
Mr. Laurance S. Rockefeller *
Dr. Lucy R. Waletzky
deceased*

Gifts of \$50,000 - \$99,999

The Family of Dr. Mario A. Dolan
Mrs. Barbara Epstein
Fuji Photo Film U.S.A., Inc.
Mr. and Mrs. William O. Melvin, Jr.
Mr. and Mrs. C. Edward Midgley
Mrs. Betty K. Russell
Joan North Memorial Gift
Mr. Keith F. Safian
Ms. Joyce Weiser

Gifts of \$25,000 - \$49,999

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Anonymous
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Mrs. Ruth Balli
Mr. Kiran N. Batheja and Dr. Jenny So
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Dr. and Mrs. Hsin C. Chao
Dr. Young Woo Choi and Dr. Young Soon Choi
Mr. and Mrs. E. Gunter Dahling
Mr. and Mrs. Bruce B. Davidow
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Mr. and Mrs. Andrew Merryman
Dr. and Mrs. Emil J. Nigro
The Pilzer Family Foundation
Mr. and Mrs. Maarten R. van Hengel
Dr. and Mrs. Jay M. Weinberger

Gifts of \$10,000 - \$24,999

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Anonymous
Mrs. Brooke Astor
Mr. Horst Berger and Mrs. Gay Berger
Mr. and Mrs. Peter L. Bergman
Ms. Patricia A. Brett
Mr. and Mrs. Edwin W. Bright
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Mr. and Mrs. Martin B. Engelhardt, Jr.
Mr. Leonard Fogel
Mr. and Mrs. Robert A. Goldschmidt
Mr. and Mrs. Stanley Goldstein
Dr. and Mrs. Christian I. Guzman
Hudson Valley Surgical Group



FUJIFILM DONATION --- Fuji Photo Film U.S.A., Inc. of Valhalla, NY, recently announced a \$50,000 donation to Phelps Memorial Hospital Center for the Hospital's campaign to construct a new Emergency Department. Pictured at a check presentation at Fujifilm's headquarters are, from left, Stanley E. Freimuth, Senior Executive Vice President and Chief Administrative Officer of Fujifilm; Keith Safian, Phelps President and CEO, and Emil Nigro, MD, Director of Emergency Medicine at Phelps.

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Dr. and Mrs. Ira Kirschenbaum
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and Honorable Colleen M. McMahon
Sleepy Hollow Medical Group, PC
Mr. and Mrs. Russell E. Watson III
Dr. and Mrs. Peter J. Zegarelli

Gifts of \$5,000 - \$9,999

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Gifts of \$1,000 - \$2,499

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Ms. Maureen B. Dugan
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Mrs. Marcia Wecker
Mr. Bruce I. Weiser



John and Connie Curran

Donor Appreciation Reception

Each year those individuals, businesses, and foundations who have contributed \$1,000 or more during the previous year have been invited to the President’s Reception, Phelps Memorial Hospital Center’s donor appreciation reception. **Beginning in 2006 the minimum gift needed to receive an invitation to the donor appreciation reception will be \$2,500. We hope that many of you will increase your level of support to Phelps during 2006 and join us at the 2007 donor appreciation reception. (Date and location to be announced.)**

Annual Fund Donors - 2005

The President’s Circle - \$25,000 +

Mr. and Mrs. John P. Curran
Mr. Michael Bakwin
Charitable Trust of Chester Cawood
The Phelps Memorial Hospital Auxiliary
Union State Bank
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Benefactors - \$10,000 - \$24,999

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Global Reinsurance Company of America
International Business Machines Corporation
PepsiCo Foundation
Pfizer Foundation
Rockefeller Financial Services, Inc.
The J.P. Morgan Chase Foundation



The following individuals made contributions to Phelps Memorial Hospital and Phelps Hospice in Memory of Michelangelo Rinaldi:

Arcadian Barber Shop
Bayer HealthCare
Briarcliff Pediatric Associates, P.C.
Cedar Manor, Inc.
Ms. Lois Cook
Ms. Lois A. Gizzi
Maryknoll Fathers And Brothers

Dr. Michael S. McCormick
and Ms. Adrienne Thompson
Mr. and Mrs. Umberto Picucci
Mrs. Irene Rinaldi
Mr. and Mrs. Mario Velardo



The following individuals made contributions to Phelps Memorial Hospital and Phelps Hospice in Memory of Alfred Santucci:

Mr. & Mrs. Joseph D. Amato
Bill Donohue
and Mark Norman
Mr. and Mrs. Thomas Carey
Ms. Gail A. Conneely
Dr. Stanley J. Kogan
Mr. and Mrs. Anthony Maniscalco
Phelps Patient Care Council
Phelps Physical Medicine & Rehabilitation

In 2005, Contributions were made in Memory of:

Karen Semus Abenavoli
Joseph Abitabilo
Barbara Abrams
James Adair
Mr. and Mrs. Daniel Albert
Bob Alpert
Harry Altwerger
Lucy Antonazzo
Frank Arduino
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